



CLYDE VALLEY
GROUP

Procurement Strategy 2026/27

**Clyde Valley Group
Procurement Strategy**

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1. Introduction

Public sector procurement is a highly regulated environment and is considered by the Scottish Government as a significant contributor to achieving its broad aims to realise value for money, as well as providing opportunity to deliver change to social, economic, and environmental factors.

This strategy aims to demonstrate a clear and well-structured approach to Clyde Valley's procurement activities. The procurement strategy is designed to support the Group's new business strategy which outlines plans to redefine corporate standards and improve service and performance, whilst considering impact upon our customers and communities.

Introduction to Clyde Valley Group

Formed in 2006, CVG is the overarching brand for various strands of our business. Clyde Valley Housing Association (CVHA) is the parent company within the Clyde Valley Group of companies and we have our subsidiary, Clyde Valley Property Services (CVPS) and our joint venture, Innov8.

CVHA is a charitable Registered Social Landlord (RSL) partner in Lanarkshire and East Dunbartonshire. As an RSL it is subject to a rigorous regulatory framework which includes the Scottish Housing Regulator (SHR) and the Financial Conduct Authority (FCA) scrutiny as well as wider regulators such as the Scottish Charity Regulator (OSCR). As the parent company, CVHA carries the ultimate responsibility for group-wide operations and compliance with all associated regulations.

Our Group continues to grow and we now own and manage circa 5,000 homes and provide factored services to over 3,300 owners. We are proud that people see us very much as a local and regional landlord and employer of choice. We have also worked hard to make a notable difference to the lives of our customers and the communities we serve, including helping meeting housing need.

As a Group we take pride in our ability to deliver high quality services to our customers, affordable homes and communities that can thrive. This plan reflects our commitment to improvements, high quality standards, sustainability, and most importantly making a difference together to the lives of the customers we serve.

Purpose, Vision, Mission and Values



“ A Positive Influence for Change. ”



“ Shaping a brighter future by building vibrant, inclusive communities. ”



“ Investing in people and places, we provide affordable homes and inclusive communities, empowering everyone to thrive. ”



BE all about customer

Customers are our first priority and they drive everything we do and how we do it. This means we will make sure we know our customers well, do the right thing, and always deliver on our promises.



BE Inclusive

We create an environment where everyone feels comfortable and confident to be themselves, embracing differences and providing equitable opportunities for all.



BE caring

Most importantly we are people centred, we will listen and support customers and each other.



BE driven by excellence

Our CVG team is relentless about doing better for customers, learning and focused on improving performance, doing more for customers and reducing customer effort.

2. Public Procurement and Core Principles

Public procurement in Scotland is based on four basic principles:

- **Transparency** – the reasons for procurement decisions must be clear to all.

- **Accountability** – The Group is required to be accountable to our Board, stakeholders, and customers for all decisions that we make when spending money. This principle requires that decision making can be audited to ensure consistency with other principles and that any potential conflicts of interest are avoided.
- **Fairness, Equal Treatment and Non-Discrimination** – all parties involved in procurement decisions must be treated fairly, with no potential supplier being treated either more or less favourably than any other potential suppliers. This also means that contract opportunities must be advertised widely enough to ensure that genuine competition between suppliers is possible.
- **Proportionality** – the requirements made of potential suppliers must be made on a scale which is consistent with the type and size of the contract opportunity.

3. Our Procurement Vision, Aims and Objectives

Our Procurement Vision

To deliver commercially effective, well-managed, transparent, compliant procurement processes across the Group whilst delivering value for money and exceptional services to our customers and stakeholders and contributing fully to our Group Strategy.

Our Strategic Aims and Objectives

Our Procurement Strategy aims to assist the Clyde Valley Group to achieve the business objectives set out in our Group Strategy.

The key objectives of this strategy are to:

- Make sure our procurement practice reflects our vision, values and strategic priorities.
- Secure commitment to excellent procurement from staff across the organisation.
- Provide a point of reference and focus for procurement matters.
- Plan the way forward on improving our procurement activities.
- Deliver demonstrable savings as part of a Group-wide efficiency and value for money focus.
- Ensure that we meet our sustainable procurement duty.
- Ensure that our procurement is carried out in full compliance with legislation.

The Strategy for the internal reader must be read in line with our Procurement Manual, Standing Orders, Financial Regulations and Scheme of Delegation. The procurement must also be considered alongside the annual budget and the Business Plan should the procurement go beyond a single budget year. As this is an annual produced Strategy the Procurement Manual, Standing Orders, Financial Regulations and Scheme of Delegation will overrule the Procurement Strategy as these may be updated during the year of this Strategy.

The overall aim of the Strategy is to maximise the benefits of procurement and make a positive impact on customers and service users, supporting the Group's strategic aims.

We will do this by:

- Developing a strong and robust Procurement Excellence Framework to operate within.
- Continuing to be transparent and improve accountability by publishing a contract register, procurement strategy and annual procurement report.

- Promoting equality, respecting diversity and embedding inclusion within the procurement process.
- Promoting fair work practices including the real Living Wage into our supply chain.
- Working together to identify opportunities and continuing to challenge the status quo;
- Ensuring that all opportunities are thoroughly considered and all implications of change in delivery is fully appraised;
- Increasing our collaboration with other organisations;
- Developing a coordinated pipeline of future procurement projects to continually improve our services;
- Reporting of procurement performance and compliance;
- Continue to improve contract and supplier relationship management across the Group to ensure that we are getting the most value and innovation from our contractual relationships and improve commercial awareness across the Group;
- Introduce a new Contract Supplier Management document to provide guidance on the Group's requirements for contract owners;
- Review and improve our Purchase to Pay ('P2P') processes to strengthen controls, increase efficiency and provide useful and up-to-date management information;
- Continue to use standard templates for all procurement and contracting documentation and ensure that these are regularly reviewed in line with legislation and best practice;
- Support local businesses and SMEs through closer working with stakeholders making our processes more streamlined and accessible.
- Embed sustainable procurement as business as usual and incorporating community benefits in all appropriate contracts.
- Consolidating suppliers where necessary to reduce the Group's administrative burden and promote consistency.
- Actively seeking opportunities to reduce costs and challenge price increases.
- Developing our staff through a continual programme of procurement training, where applicable.

4. Fit with Legislation, Corporate Policy and Strategy

Compliance with Procurement Legislation

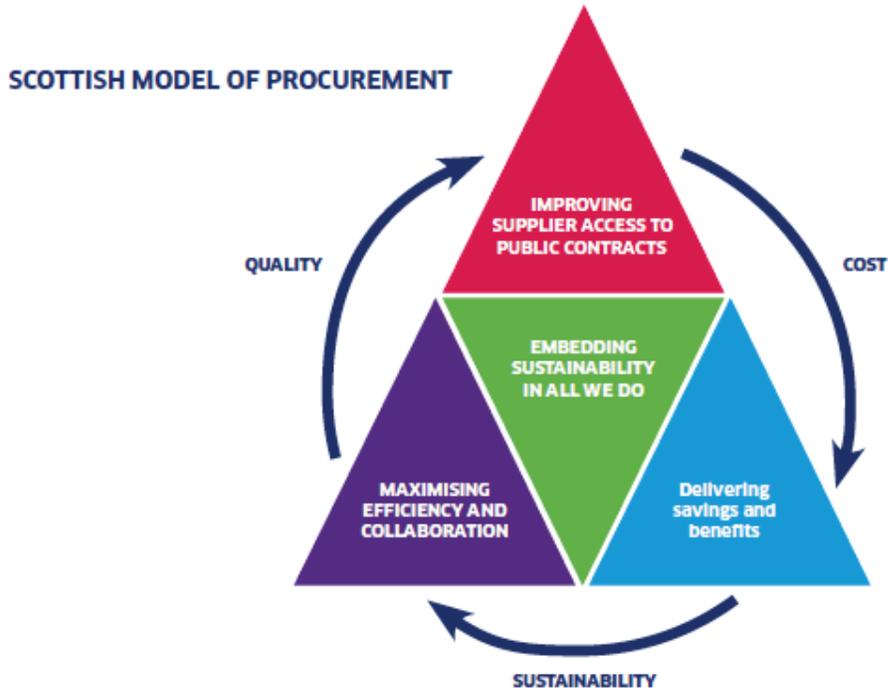
The Scottish Government continues to promote a national programme of public sector procurement reform to drive continual improvement in procurement practice and we endorse and support that position. The Strategy recognises that the Clyde Valley Group and its subsidiaries, as contracting authorities, are subject to the application of the legislative requirements which bind public procurement in Scotland, namely:

- The Procurement Reform (Scotland) Act 2014.
- Public Contracts (Scotland) Regulations 2015.
- Procurement (Scotland) Regulations 2016.
- Concession Contract (Scotland) Regulations 2016.
- The Bribery Act 2010.

Where Clyde Valley Group is carrying out procurements by means of call-off from a framework agreement or dynamic purchasing systems put in place by contracting authorities in the UK that are themselves subject to the Public Contracts Regulations 2015 or Procurement Act 2023 (in force from end February 2025, subject to transitional provisions), these legislative requirements will be engaged and Clyde Valley Group, and its subsidiaries, will require to ensure they meet relevant obligations applying to them.

This Strategy is implemented through our Procurement Manual which provides detailed guidance on all aspects of the Group’s procurement and should be referred to for all procurement exercises.

At the heart of this Procurement Strategy and the Scottish Government’s strategy, is the concept of value for money in procurement - an informed balance between cost, quality, and sustainability. The Value for Money triangle illustrates the Scottish Model of Procurement.



Although led by the Scottish Government, the Scottish Model of Procurement is owned by all the Scottish Public Sector with the rationale of promoting the power of public spending to deliver genuine public value beyond simply cost and quality in procurement.

Public Contracts (Scotland) Regulations 2015 Threshold

PCSR 2015	From 1 January 2026 (inclusive of VAT)
Works	£5,193,000
Concessions – Works and Services	£5,193,000
Services and Supplies (non Schedule 1 entities)	£207,720
Light Touch Regime	£663,540
Small Lots (Works)	£884,720
Small Lots (supplies and services)	£70,778

Procurement Reform (Scotland) Act 2014 Thresholds

Works	£2,000,000
Services and Supplies	£50,000

As a business, we require to be able to respond quickly and proactively to economic, social, legislative, and political factors as they change. We require a dynamic strategy to ensure that there is a clear

framework for achieving a continuous programme of improvement and value which is in alignment with our core corporate values and strategy.

Current legislation introduced additional requirements for contracting authorities to demonstrate transparency and equal treatment of suppliers. In order to increase transparency and treat all suppliers equally and fairly, we will continue to undertake all procurement processes over £50,000 in accordance with agreed methodologies and the requirements of the Procurement Reform (Scotland) Act 2014 and the Procurement (Scotland) Regulations 2016, maintaining an audit trail of scoring and rationale throughout the process. The Corporate Services Team will provide advice and assistance to business leaders and budget holders on procurement below £50,000 to support good practice in procurement throughout the Group.

5. Corporate Strategy 2025-30

Procurement is not just about cost and quality, it encompasses the wider elements of sustainability, economic, social, and environmental measures to generate savings and identify efficiencies that can be reinvested in other areas of the Group. This Strategy is therefore part of a coherent strategic approach that complements and is aligned with our overarching Group Strategy.

Given the need to remain agile and flexible through the life of the Group's five year corporate Strategy, an annual review considers what has been delivered to date, our business operating context and the external operating environment. We will ensure that our procurement approach is considered in the annual review of our five year strategy, and associated delivery plans, and this Procurement Strategy updated as appropriate.

Our Corporate Strategy is built around three key strategic objectives:

People

To create an environment where both our customers and employees feel valued, supported, and empowered to thrive. This means delivering outstanding service, providing clear communication, and fostering meaningful relationships that are built on trust and respect.

Place

To provide high quality homes and safe, inclusive and sustainable communities where people feel safe and want to engage with their neighbours' and enjoy the area where they live.

Progress

Ensure Clyde Valley operates a successful, sustainable business while striving for excellence in governance and a commitment to continuous improvement.

The five year strategy for the Group provides direction for long term procurement planning. In addition to "business as usual" procurement so support Group functions, it enables us to have early discussions with key business owners on the projects which will transform the Group's activities over time and identify the scope and complexity of procurement needs. It also allows us to engage earlier with the market, to identify opportunities to utilise external expertise and leverage spend.

Our procurement strategy will contribute to all three strategic objectives through growth and continuous development of our procurement approach. Our procurement approach will have an impact in the following areas:

- It will assist the Group to re-design and re-configure our existing services by working with teams to understand our customers' needs. The desired outcomes will be included in our future procurement processes.
- We will continue to develop new, low carbon homes across a range of tenures, to meet the diverse needs and economic circumstances of our customers by 2030.
- On top of the investment in new build homes, our procurement will support further investment of £45m from 2025-30 to improve, modernise, and maintain our existing homes and communities.
- We will use procurement to support our sustainable considerations that can be built into our contracts to meet our long-term goals to progress towards carbon neutral and to mitigate fuel poverty.
- We will ensure that we maximise Community Benefits on all contracts where clear benefit(s) can be gained by our communities which in turn will build on our social value.
- Through effective procurement we can help to support economic resilience in our communities by utilising our collective buying power through our contracting. Where possible, we will seek to pass on the benefit of this through reduced costs to customers' household bills.
- Procurement will support the Group's "Together we make the difference" culture by facilitating the investment in technology and digital platforms to create a customer led self-serve experience.
- Procurement has a role to guide staff on any procurement law/contractual implications of different potential delivery options.
- Procurement can support us in ensuring that innovative ideas can become a reality via our supply chains.
- Procurement will support IT and other teams across the Group to deliver improved digital platforms to support our activities ensuring our customers and colleagues are digitally enabled. This work is pivotal in shaping future customer engagement and to assist the Group to improve and evolve core business processes, implement improved service design and operational delivery and ultimately deliver better outcomes for our customers.
- Our procurement of the ongoing supply of goods and services contracts will be subject to a continuous improvement cycle. By doing this, as a Group we will ensure that we extract the maximum value for our customers and as a result, reduce costs incurred, remove any duplicate or unnecessary tasks carried out by our supply chains and more clearly demonstrate our efficiency to customers.
- We will build the Group's knowledge and experience to undertake and support procurement. We will do this through a robust training programme designed to help staff understand the role of procurement, enable them to manage procurement compliantly, use the Public Contracts Scotland portal for low value procurement and become smarter buyers on behalf of the Group.

6. Procurement Delivery and Pipeline

We are committed to delivering a programme of continuous improvement across all procurement activity to ensure our approach remains robust, compliant, efficient, and aligned with the Group's strategic objectives. To support this, we will implement a Procurement Continuous Improvement Action Plan, which will set out a structured series of activities designed to strengthen our procurement capability, improve commercial outcomes, and enhance the customer and stakeholder experience.

This Action Plan will include clear workstreams, defined responsibilities, measurable outputs, and agreed timescales, ensuring transparency and accountability in how improvement is delivered. Key areas of focus will include strengthening our governance and internal controls, improving our approach to market engagement and contract management, delivering improved visibility of future procurement

requirements, and embedding the principles of value for money, sustainability, fair work, and social value throughout all procurement exercises.

The Action Plan will be reviewed and refreshed annually to reflect organisational priorities, legislative changes, market conditions, and learning from completed procurements. Progress against the Plan will be monitored by the Corporate Services Team and reported through existing governance channels to support assurance, oversight, and the delivery of continuous improvement across the Group.

7. Value for Money

Best practice procurement can significantly improve the quality of services delivered. It is recognised that value for money is not just about the cost and quality, but about the balance of cost, quality, and sustainability in line with the Scottish Model of Procurement.

The Group is fully committed to improving the economy, efficiency, and effectiveness of all its activities. All procurement of goods, works and services will be based on value for money principles, having due regard to propriety, regularity, and the Group's legal obligations and in line with the Scottish Procurement Model.

The Group will take full account of the needs of customers, both internally and externally in purchasing goods, works and services. The balance of criteria that determines value for money in each procurement exercise varies on a case-by-case basis. The rationale behind the criteria and associated weightings to be used is considered at the outset of each procurement exercise through the completion of our procurement initiation approach.

Value for Money is a key part of our new Strategy as we look at improvements in our tender proposals, challenge cost increases, drive efficiency in everything we do and identify savings opportunities and other benefits that we can aim to pass on to our customers.

8. Treating relevant economic operators equally and without discrimination

Equal treatment and non-discrimination are fundamental principles. We will act in a transparent and proportionate manner at all times and at all stages of each procurement. In line with legislation, electronic communication will be available for all procurement activity, all procurement documentation will use plain and concise language and we will ensure open and public market engagement.

We will also consider breaking requirements into lots to facilitate the involvement of smaller suppliers. Whilst planning procurement activities so that they place the minimum burden possible on tenderers in order to encourage greater participation.

9. Acting in a transparent and proportionate manner

We will ensure that we engage widely with the local supply market on an on-going basis. We will promote the use of clear and unambiguous language in our specifications and ensure that contracts are awarded using appropriate quality, risk, sustainability and cost factors according to declared score weighting specific to each contract.

We will take active steps to make it easier for smaller and local businesses to bid for contracts through:

- The use of Public Contracts Scotland and Quick Quotes.

- Early engagement with the market through the use of PIN notices and gathering of supplier feedback where appropriate.
- The provision of training and/or information on third party training opportunities to build suppliers capacity to navigate the public procurement process.
- Publication of our contracts register to highlight contracts that local suppliers may be interested in bidding for.

We will ensure that contract requirements are proportionate and don't unfairly penalise SMEs – in particular requirements for annual turnover, insurance cover and available resources will be proportionate to the size and complexity of the procurement activity.

10. Consultation and Engagement

We continually review our business requirements whilst considering all market offerings to determine the most appropriate approach to contract strategy and route to market.

As part of this, each procurement lead officer identifies all key stakeholders and gives due consideration to the extent of their involvement. This includes utilising subject matter expertise to help inform and design technical specifications and/or to be involved in technical and commercial evaluation panels. The greatest way to ensure that contracts are fit for purpose is to involve all relevant stakeholders in the contract design and associated evaluation criteria models. Activity is carried out in a proportionate manner and considered appropriately on each project basis.

The aim is for clear project outcomes and fit for purpose innovative solutions with potential financial savings, community benefits and other benefits, whilst guiding and empowering stakeholders.

11. Sustainable Procurement Duty

In line with our sustainable procurement duty, we will actively consider all sustainability issues at the outset of any regulated procurements to support the Group's wider approach to sustainability and ESG.

The Scottish Government's Scottish Public Procurement Prioritisation Tool and Sustainability Test will be utilised in order to assess sustainability risks and opportunities in line with the Group's wider approach to sustainability and ESG.

12. Community Benefits

We will adopt a good practice approach to Community Benefits which will see us apply a robust, relevant and proportionate approach at every opportunity and in line with the legislative requirements outlined in the 2014 Act.

We will include consideration of Community Benefit Clauses in all procurement activities above £2m for Works contracts and above £200k for all other contracts.

We will ask suppliers to deliver new jobs, apprenticeships, training opportunities and projects in our local communities through their Community Benefit requirements. Community Benefits will always aim to improve the economic, social, or environmental wellbeing of our customers and the communities they live in.

13. The Living Wage and Fair Work Practices

We are committed to fair work practices and through all procurement activities we will encourage and promote the payment of the Living Wage to all employees servicing the Group through external contracts, in line with Scottish Government Guidance.

As a Living Wage accredited organisation, all current and future exercises procuring services must meet the Living Wage Foundation's criteria – this will have an essential requirement to pay all workers involved in the delivery of the service at the Real Living Wage level or above.

We will promote and evaluate fair work practices, including the living wage, as an element of quality within our tender documents.

14. Fair and Ethical Trading

In support of Scotland's Fair-Trade Nation status, we will look to demonstrate delivery of real and lasting impact by reducing poverty and improving the lives of people in the communities that we serve.

We will also work with existing suppliers to increase the range and availability of fair and ethically traded goods and services.

15. Health and Safety

Our procurement will support the Group's commitment to compliance with the Health and Safety etc. Act 1974 and all related provisions and legislation including the Construction (Design and Management) Regulations 2015 and we will expect all of our suppliers to fully comply with the legislation and promote good working practices throughout the supply chain.

Assessment of health and safety requirements will be considered on a case-by-case basis and will be monitored by relevant managers on an ongoing basis to ensure compliance.

16. Payments to Contractors and subcontractors

We recognise the importance of paying suppliers promptly once a service has been performed, goods delivered or works completed and late payment is detrimental to suppliers, particularly SMEs, third sector bodies and supported businesses. We will regularly review our payment timescales to suppliers to ensure they are within our standard 30-day payment terms. Where it is appropriate to do so, for instance where a strategically important contract is reliant on subcontractors, we will also review contractors' payments to their sub-contractors.

We will ensure that across the Group all purchasing is carried out using approved systems and processes including Purchase to Pay (P2P) and will seek to ensure that payments are made within 30 days after a valid invoice for payment is presented.

17. Equality, Diversity and Inclusion (EDI)

We require suppliers to adhere to strict ethical standards and behaviours, and in return the Group will also demonstrate the highest level of ethical standards.

Our procurement activities will be conducted such that all suppliers with the necessary abilities have a fair and equal opportunity to secure Group business. The Group will be fair, honest and transparent in all dealings with suppliers.

We will add the existence of an EDI Policy as a desirable requirement in our procurement activities. We note that by making this desirable rather than essential, this helps ensure we are not discriminating against e.g. SMEs who may not have a policy.

18. Other Content for Consideration

Collaborative Procurement

Collaborative procurement is an important consideration within current and future contract strategies and compliant routes to market. We will always consider how best to procure goods and services from national or regional collaborative contracts and Framework Agreements from organisations such as Scotland Excel, Crown Commercial Services, Scottish Government, Procurement for Housing (PfH), Scottish Procurement Alliance (SPA), and other available outlets where Registered Social Landlords are able to access and participate.

Using established collaborative contracts allows Clyde Valley the opportunity to benefit from consortia agreed pricing which is often competitive through potential discounts, savings and benefits from pre-appointed suppliers. The overarching requirement to achieve Value for Money remains our key focus.

Other advantages of using collaborative contracts include a reduction in the timeline and resource capacity that would otherwise be considered by undertaking a full in-house tendering project by perhaps making a direct contract award to a contractor or by conducting a mini competition between ranked suppliers on an established agreement.

Use of collaborative contracts and Framework Agreements will always be considered where relevant and proportionate to Clyde Valley, and in some cases, these may not be considered where they would provide restrictions to new suppliers that may offer innovative new solutions, or where coverage of supply is challenging or not fully available to our customer base.

Continuous Improvement Procurement Programme (CIPP) – Scotland Excel

The Continuous Improvement Procurement Programme (CIPP) is a tool developed by Scotland Excel, the procurement centre of expertise for Local Government Authorities, Housing Associations, and other associated public bodies. It is used to help public sector organisations determine and implement relevant actions that will embed good procurement practice and realises intended sustainable outcomes. An assessment is conducted to determine the procurement capability of the organisation and identify opportunities for improvement. RSL's are required to participate in the programme as a condition of grant funding.

Initial discussions have taken place with Scotland Excel to review the assessment process, which we have agreed will be conducted ahead of our June 2026 deadline.

External Support

External guidance and support are available from Scotland Excel's Academy which provides learning and development courses, as well as advice for calling from their framework agreements.

Support is also available from the Scottish Procurement Alliance (SPA), via Clyde Valley's membership of the SFHA. Networking with other Housing Associations is available through the SFHA Procurement Forum.

Procurement consultancy services are also used as required on an ad-hoc basis for guidance and advice on specific operational and strategic projects and training as appropriate.

Funding

Procurement can contribute to the effective cost management of the Group by leveraging the size and scale of the Group, where appropriate. It is understood that this should not be at the expense of being rooted in our local communities that we serve.

The Group recognises the growing significance of ESG (Environmental, Social, and Governance) outcomes. One of our loan agreements is linked to positive ESG targets in relation to energy efficiency and provision of homes to homeless households.

19. Implementation, Monitoring, Reviewing and Reporting

In line with the requirements of the Procurement Reform (Scotland) Act 2014, Clyde Valley's procurement strategy will be reviewed annually and published on our website at www.cvha.org.uk.

This version is approved by Clyde Valley's Board dated 16 March 2026⁵.

Monitoring

The Director of Finance and Corporate Services is responsible for monitoring the effectiveness of the procurement function across the Group to ensure that procurement activities are compliant with relevant legislation, policies and procedures, and align with this Strategy.

Procurement Strategy Review

The strategy will be continually reviewed to ensure that it meets with the strategic focus of the Group's procurement activities, and that it continues to support the Group's overarching Strategy. It will ensure that it continues to set the context in which we will undertake our procurement activity and ensure that we continue to deliver value for money whilst directly contributing to the achievement of the Group's wider aims and objectives.

The next required review date is March 2027.

KPI Review

During 2026/27, the Group will embed key performance indicators that underpin this strategy. The KPI review will be conducted by the Director of Finance and Corporate Services and reported to the Board annually. The key performance indicators will be:

- Percentage of non-compliant spend that is regulated.
- Value of new annualised savings achieved through procurement activity.
- Number of collaborative contracts awarded as a percentage of all contracts implemented (split between regulated and non-regulated).
- Number of suppliers paid on time.

Annual Procurement Report

We will prepare and publish an Annual Procurement Report following close of each financial year. The report will include a summary of:

- Regulated procurements completed that year.
- Compliance with the Group's procurement strategy.
- Detail of any non-compliant regulated procurements, along with a statement of how we intend to ensure that future regulated procurements do comply.
- Community benefit requirements imposed as part of a regulated procurement.
- Steps taken to facilitate the involvement of supported businesses in regulated procurements.
- Regulated procurements the authority expects to commence in the next two financial years.

20. Strategy Ownership and Contact Details

If you would like more information The Director of Finance and Corporate Services can be contacted as follows:

cvha@cvha.org.uk

01698 268855

Clyde Valley Housing Association
50 Scott Street
Motherwell
ML1 1PN

Appendix 1 – Outline Procurement Programme 2026/27

The table below shows examples of potential procurement opportunities which may become available over the next 12 months, once confirmed, all available contractual opportunities will be advertised on Public Contract Scotland procurement portal.

The table provides detail on the value of the contract and the procurement method to be used to comply with the Procurement Strategy and Policy which are aligned to relevant procurement legislation and guidance.

Contract Title/ Subject Matter	Estimated Value of Contract	Procurement Method	Job Role with Procurement Authority
Treasury Management Advisory Services	£10k per annum	Quick Quote	Finance and Corporate Services Director
IT Support and Microsoft Licencing	£150k per annum	PCS/Open	Property and Development Director
Fire Safety and Fire Compartmentation	£100k per annum	PCS/Open	Property and Development Director
Fire Doors – Servicing, Maintenance and Replacement	£100k per annum	PCS/Framework	Property and Development Director
Secure Entry Doors and Door Entry System Servicing, Maintenance and Replacement	£250k per annum	PCS/Framework	Property and Development Director
Gas Servicing Audit	£40k per annum	PCS/Open	Property and Development Director
Energy Performance Certificates	£100k per annum	PCS/Framework	Property and Development Director
Legal Services	£110k per annum	PCS/Open	Finance and Corporate Services Director
Out of Hours Call Handling Service	£40k per annum	PCS/Open	Property and Development Director
Sustainability and Net Zero Consultancy	£70k per annum	PCS/Framework	Property and Development Director
Kitchen Replacement Programme	£2.5m over 5 years	PCS/Framework	Property and Development Director
Bathrooms and Showers	£2.5m over 3 years	PCS/Framework	Property and Development Director
Gutter Cleaning and Maintenance	£1.5m over 3 years	PCS/Framework	Property and Development Director
Upgrade works for Queenzieburn (including cladding, groundworks, etc.)	£600k - £1m	PCS/Framework	Property and Development Director
Website Refresh and Rebuild	£25k	Quick Quote	Property and Development Director
Internal and External Painting Works	£1m over 5 years	PCS/Framework	Property and Development Director

Contract Title/ Subject Matter	Estimated Value of Contract	Procurement Method	Job Role with Procurement Authority
Asbestos surveys	£50k per annum	PCS/Framework	Property and Development Director
Asbestos removal works	£50k per annum	PCS/Framework	Property and Development Director
Legionella Remedial Works and Water Management	£25k per annum	PCS/Framework	Property and Development Director
Legionella Risk Assessments	£25k per annum	PCS/Framework	Property and Development Director
Waste Management and Recycling	£50k per annum	PCS/Framework	Customer Services Director
Close Cleaning	£150k per annum	PCS/Open	Customer Services Director
Carpets and Blinds, including Fitting	£80k per annum	PCS/Framework	Property and Development Director
White Goods/Appliances – MMR Stock	£25k per annum	PCS/Framework	Property and Development Director
Fencing Repairs and Investment Programme	£250k per annum	PCS/Framework	Property and Development Director
PV Panels – Servicing and Maintenance	£45k per annum	PCS/Framework	Property and Development Director
Medical Adaptations	£2m over 3 years	PCS/Open	Property and Development Director
Recruitment Consultancy	£100k per annum	PCS/Framework	People Director
Damp and Mould Contractor	£60k per annum	PCS/Framework	Property and Development Director
Void Utilities	TBC	PCS/Open	Property and Development Director

Appendix 2 – Extensions to be awarded for work/supplies/services during 2026/27

The table below outlines the contracts currently in place for The Group that will be extended during the year 2026/27 and the period of the extension. Extensions will be awarded in line with procurement strategy/policy and procurement legislation and guidance.

Contract Title/ Subject Matter	Estimated Value of Contract	Comments	Job Role with Procurement Authority
Asset Management System	£105k per annum	Extend by 1 year	Property and Development Director
Landscape Maintenance	£400k per annum	Extend by 1 year	Property and Development Director
Governance Board Support	£7.5k per annum	Extend by 1 year	Finance and Corporate Services Director
Health and Safety Specialists (Internal Audit and Advice)	£30,000 per annum	Extend for 1 year	Finance and Corporate Services Director
Washroom Services	£3k for 1 year extension	12 months from June 2026 - June 2027	Finance and Corporate Services Director
Intruder and Panic Alarms	£500 for 1 year extension	12 months from May 2026 - April 2027	Finance and Corporate Services Director
Fire Alarm	£500 for 1 year extension	12 months from May 2026 - April 2027	Finance and Corporate Services Director
CCTV	£500 for 1 year extension	12 months from May 2026- April 2027	Finance and Corporate Services Director
Groundworks Contract	£750k for 1 year extension	12 months from August 2026 – July 2027	Property and Development Director
Electrical – Reactive	£220k for 1 year extension	12 months from August 2026 – July 2027	Property and Development Director
Joinery – Reactive	£550k for 1 year extension	12 months from August 2026 – July 2027	Property and Development Director
Plumbing – Reactive	£360k for 1 year extension ³	12 months from August 2026 – July 2027	Property and Development Director
Gas Servicing and Reactive	£400k per annum	12 months from January 2027 – December 2028	Property and Development Director

Contract Title/ Subject Matter	Estimated Value of Contract	Comments	Job Role with Procurement Authority
External Audit Services	£40k per annum	12 months from April 2026 – March 2027	Finance and Corporate Services Director
Internal Audit Services	£33k per annum	12 months from April 2026 – March 2027	Finance and Corporate Services Director
Void Management	£700k per annum	12 months from January 2027 – December 2028	Property and Development Director
Cyber Pen Testing	£26k per annum	12 months from February 2027 – January 2028	Property and Development Director